

Dubai, January 2016:

07 January 2016

Morten Simonsen
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Dear Mr. Morten Simonsen,

As 2015 draws to a close, I take this opportunity to extend a sincere 'Thank you' for the valuable services and products your company has rendered to DUBAL, EMAL and Emirates Global Aluminium (EGA).

Our business flourishes on the relationships we establish and maintain. This is exemplified by our long-standing and valued vendor relationships. We appreciate your reliability, quality of work, services and support as we expand into new and exciting territories.

This past year has been an exciting period for us as our procurement activities were centralised under EGA. The projects we tackled together enhanced the bonds between our businesses and added immeasurably to our respective experience.

We look forward to your continued support in the years ahead and assure you that EGA is committed to doing everything possible to foster and maintain our mutually beneficial relationship.

In closing, I wish you a happy and prosperous 2016.

Yours sincerely

for and on behalf of EMIRATES GLOBAL ALUMINIUM (EGA)

Abdulla J M Kalban

Managing Director & Chief Executive Officer